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संदर्भ जा.क. शिवाजी वि. / परीक्षा प्रमाद / ऑक्टो.नोव्हें 2025 / 1519

दि 07/02/2026

प्रति,

डॉ.किरण डी. पवार
स्कूल ऑफ नॅनोसायन्स अँड टेक्नॉलॉजी
शिवाजी विद्यापीठ, कोल्हापूर

विषय: विद्यापीठ परीक्षा भरारी पथक (Exam Flying Squad/Proctor) नियुक्तीबाबत
महोदय / महोदया,

शिवाजी विद्यापीठाच्या ऑक्टो./नोव्हें 2025 सत्राच्या Online MBA व अन्य परीक्षा या फेब्रुवारी 2026 मध्ये आयोजित केल्या आहेत. सदरच्या परीक्षा Online पध्दतीने होणार आहेत. त्यास अनुसरून आपणास आदेशान्वये कळविण्यात येते की, आपली दिनांक 09.02.2026 ते दिनांक 20.02.2026 या कालावधीसाठी एक सदस्यीय भरारी पथकाची / प्रॉक्टरची नियुक्ती करण्यात येत आहे.

परीक्षेमध्ये विद्यार्थी परीक्षेवेळी गैरप्रकार करीत आहे असे आपणास निदर्शनास आल्यास संगणक प्रणालीत विद्यार्थ्याला सस्पेक्ट (Suspect) असे घोषित करून त्याचा अहवाल विद्यापीठास सादर करावयाचा आहे. या परीक्षेसाठी भरारी पथकाचे कामकाज करण्यासाठी विद्यापीठाच्या दूरशिक्षण केंद्रामध्ये व्यवस्था करण्यात आली आहे. मानधन नियमानुसार आदा करण्यात येईल

कळावे,

आपला विश्वासू



संचालक

परीक्षा व मूल्यमापन मंडळ

शिवाजी विद्यापीठ, कोल्हापूर दूरशिक्षण व ऑनलाईन शिक्षण केंद्र

अंतर्गत कार्यालयीन आदेश

जा.क्र.दूरशिक्षण/ 522

दि. 03 FEB 2026

विषय : ऑनलाईन एम.बी.ए., एम.कॉम., एम.एस्सी. (गणित) अभ्यासक्रम ऑक्टोबर २०२५ परीक्षा

संदर्भ : परीक्षा विभागाचे दि. २९.०१.२०२६ रोजीचे परिपत्रक ३२७

दूरशिक्षण व ऑनलाईन अभ्यासक्रमाच्या परीक्षा दि. ०९.०२.२०२६ पासून ऑनलाईन पद्धतीने होणार आहेत. उपरोक्त संदर्भानुसार दि. ०९.०२.२०२६ पासून सुरु होणार असून कालावधीत आहेत. सदरच्या परीक्षेची वेळ ही सकाळी १०.३० ते १.३० ते दुपारी २.३० ते ५.३० अशी असून ही परीक्षा ऑनलाईन पद्धतीने होणार आहे. त्यानुसार ऑनलाईन परीक्षेचे कामकाज पाहणेकरिता खालीलप्रमाणे अधिकारी, शिक्षक संवर्ग, व सहाय्यक प्रशासकीय सेवक यांची नियुक्ती करणेत आली असून सर्व संबंधितांनी आपले मूळ कामकाज सांभाळून परीक्षेचे अनुषंगिक सर्व कामकाज पाहणेचे आहेत.

अ.क्र	नांव व पदनाम	परीक्षा कामकाजा संबंधी कार्यभार
१	श्री. व्ही. बी. शिंदे, उपकुलसचिव	केंद्रप्रमुख (विभागप्रमुख)
२	डॉ. के. एस. पोवार, हंगामी प्रोग्रॅम कोऑर्डिनेटर	वरिष्ठ पर्यवेक्षक (अंतर्गत)
३	श्री. पी.पी. जाधव, कनिष्ठ लेखनिक	कनिष्ठ लेखनिक
४	श्री. के. व्ही. शिंदे, शिपाई	शिपाई

सदर परीक्षेबाबतच्या अधिकार्या सूचना केंद्रप्रमुख (विभागप्रमुख) व समन्वयक यांचेकडून घेणेत येवून परीक्षेचे अनुषंगिक कामकाजाची पूर्तता वेळेत पूर्ण करणेची आहे.


उपकुलसचिव

प्रति,

सर्व संबंधित : - जरूर त्या योग्य त्या कार्यवाहीस्तव

प्रत : -

१. मा. संचालक, दूरशिक्षण व ऑनलाईन शिक्षण केंद्र
२. उपकुलसचिव, दूरशिक्षण व ऑनलाईन शिक्षण केंद्र
३. सहाय्यक कुलसचिव, दूरशिक्षण व ऑनलाईन शिक्षण केंद्र
४. हंगामी समन्वयक, ऑनलाईन अभ्यासक्रम दूरशिक्षण व ऑनलाईन शिक्षण केंद्र
५. ऑफीस सुपरवायझर कम डाटा एन्ट्री प्रोसेसर, दूरशिक्षण व ऑनलाईन शिक्षण केंद्र
६. सर्व संबंधित प्रशासकीय सेवक : - जरूर त्या योग्य त्या कार्यवाहीस्तव



Estd. 1962
NAAC 'A++' Grade
with CGPA 3.52

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दूरशिक्षण व ऑनलाईन शिक्षण केंद्र

फोन नं - २६०९१०५, २६०९४५१, २६०९४५२

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स्वातंत्र्याचा अमृत महोत्सव



Ref :SU/CDOE/ 658

Date: 15 NOV 2025

प्रति,

१	डॉ. व्ही. एन. शिंदे, मा.कुलसचिव, शिवाजी विद्यापीठ, कोल्हापूर
२	डॉ. ए. एन. जाधव, मा.संचालक, परीक्षा व मुल्यमापन मंडळ
३	श्री. ए. ए. रेडेकर, मा.प्र.संचालक, संगणक केंद्र
४	श्री. एन. एस. माने उपकुलसचिव, प्री-एक्झाम, परीक्षा विभाग
५	श्री. डी. डी. अडगळे, उपकुलसचिव, पोस्ट-एक्झाम, परीक्षा विभाग
६	डॉ. पी. बी. जाखले प्रभारी उपकुलसचिव, ऑन-एक्झाम, परीक्षा विभाग
७	श्री. व्ही. बी. शिंदे, उपकुलसचिव, दूरशिक्षण केंद्र
८	डॉ. के. बी. पाटील, मा. प्र.संचालक, दूरशिक्षण व ऑनलाईन शिक्षण केंद्र

विषय : ऑनलाईन प्रॉक्टरींग परीक्षा सुविधा (OPES) कामकाजासंदर्भात आयोजित केलेल्या बैठकीबाबत....

महादेय,

दूरशिक्षण व ऑनलाईन शिक्षण केंद्रांतर्गत एम.बी.ए., एम.कॉम. व एम.एस्सी.—गणित हे ऑनलाईन अभ्यासक्रम सुरू आहेत. सदर अभ्यासक्रमाच्या ऑनलाईन प्रॉक्टरींग परीक्षा सुविधा (OPES) कामकाजासंदर्भात दि.१९/११/२०२५ रोजी दुपारी. ०३.०० वाजता दूरशिक्षण व ऑनलाईन शिक्षण केंद्र, शिवाजी विद्यापीठ, कोल्हापूर येथे बैठक आयोजित करण्यात आली आहे. सदर बैठकीस आपण उपस्थित रहावे ही विनंती.

कळावे,

आपला विश्वासू

प्र.संचालक

प्रत — सर्व संबंधित ऑनलाईन अभ्यासक्रमाचे अधिकारी, प्रोग्रॅम कोऑर्डिनेटर, कोर्स—कोऑर्डिनेटर व कर्मचारी

Centre for Distance and Online Mode
MBA through Online Mode
Synchronous Session Timetable
Part-II, SEM-III

Date and Time	10.30 AM to 12.00 PM	12.30 PM to 2.00 PM	2.30 PM to 4.00 PM	4.30 PM to 6.00 PM
Friday 12/09/2025	Paper-XV Chh. Shivaji Maharaj The Management Guru (Dr. Nagina Mali)	ELECTIVE II- FINANCIAL MANAGEMENT PAPER I INDIAN FINANCIAL SYSTEM (Smt.Priyanka Surve)	-	-
Saturday 13/09/2025	ELECTIVE II- FINANCIAL MANAGEMENT PAPER I INDIAN FINANCIAL SYSTEM (Smt.Priyanka Surve)	ELECTIVE - III- HUMAN RESOURCE MANAGEMENT PAPER-II HUMAN RESOURCE DEVELOPMENT (Dr.Nagina Mali)	ELECTIVE - I- MARKETING MANAGEMENT PAPER-I SALES AND DISTRIBUTION MANAGEMENT (Dr.Ketaki Powar)	Paper-XV Chh. Shivaji Maharaj: The Management Guru (Smt. N.N. Mullani)
Sunday 14/09/2025	ELECTIVE - I- MARKETING MANAGEMENT PAPER-I SALES AND DISTRIBUTION MANAGEMENT (Dr.Ketaki Powar)	ELECTIVE - III- HUMAN RESOURCE MANAGEMENT PAPER-II HUMAN RESOURCE DEVELOPMENT	ELECTIVE II- FINANCIAL MANAGEMENT PAPER- II FINACIAL DECISION ANALYSIS (Shri.P.N.Ghatage)	ELCETIVE III-HUMAN RESOUCRE MANAGEMENT PAPER-I

		(Dr.Nagina Mali)		HUMAN RESOURCE PLANNING AND PROCUREMENT (Smt. N.N. Mullani)
Friday 19/09/2025	ELECTIVE - I- MARKETING MANAGEMENT PAPER II INTEGRATED MARKETING COMMUNICATION (Dr.Ketaki Powar)	ELCETIVE III-HUMAN RESOUCRE MANAGEMENT PAPER-I HUMAN RESOURCE PLANNING AND PROCUREMENT (Smt. N.N. Mullani)	ELECTIVE - III- HUMAN RESOURCE MANAGEMENT PAPER III COMPENSATION MANAGEMENT (Smt.Priyanka Surve)	ELECTIVE II- FINANCIAL MANAGEMENT PAPER- II FINACIAL DECISION ANALYSIS (Shri.P.N.Ghatage)
Saturday 20/09/2025	ELECTIVE - I- MARKETING MANAGEMENT PAPER II INTEGRATED MARKETING COMMUNICATION (Dr.Ketaki Powar)	ELECTIVE II- FINANCIAL MANAGEMENT PAPER-III PROJECT A P PR IS A L AND FINA NCE (Shri.P.N.Ghatage)	ELECTIVE - MARKETING MANAGEMENT PAPER III CONSUMER BEHAVIOUR (Dr.Nagina Mali)	ELECTIVE - III- HUMAN RESOURCE MANAGEMENT PAPER III COMPENSATION MANAGEMENT (Smt.Priyanka Surve)
Friday, 03/10/2025	ELECTIVE II- FINANCIAL MANAGEMENT PAPER-III PROJECT A P PR IS A L AND FINA NCE Smt.Priyanka Surve)	ELECTIVE - V- INTERNATIONAL BUSINESS PAPER-I INTERNATIONAL BUSINESS ENVIRONMENT (Dr.Ketaki Powar)	ELECTIVE - MARKETING MANAGEMENT PAPER III CONSUMER BEHAVIOUR (Dr.Nagina Mali)	ELECTIVE - V- INTERNATIONAL BUSINESS PAPER-III CROSS CULTURAL MANAGEMENT (Shri.P.N.Ghatage)

Saturday, 04/10/2025	ELECTIVE-IV- PRODUCTION AND OPERATIONS MANAGEMENT PAPER- I OPERATIONS MANAGEMENT STRATEGIES (Smt.Supriya Mogale)	ELECTIVE - V- INTERNATIONAL BUSINESS PAPER-III CROSS CULTURAL MANAGEMENT (Shri.P.N.Ghatage)	ELECTIVE - V- INTERNATIONAL BUSINESS PAPER-I INTERNATIONAL BUSINESS ENVIRONMENT (Dr.Ketaki Powar)	ELECTIVE-IV- PRODUCTION AND OPERATIONS MANAGEMENT PAPER- I OPERATIONS MANAGEMENT STRATEGIES (Smt.Supriya Mogale)
Friday, 09.10.2025	ELECTIVE-IV- PRODUCTION AND OPERATIONS MANAGEMENT PAPER- II PRODUCTION PLANNING AND CONTROL (Smt. N.N. Mullani/ Shri.S.S.Devekar)	ELECTIVE - V INTERNATIONAL BUSINESS PAPER-II EXPORT AND IMPORT POLICY (Smt. N.N. Mullani)	-	ELECTIVE-IV- PRODUCTION AND OPERATIONS MANAGEMENT PAPER- II PRODUCTION PLANNING AND CONTROL (Smt. N.N. Mullani/ Shri.S.S.Devekar)
Saturday, 10.10.2025	ELECTIVE-IV- PRODUCTION AND OPERATIONS MANAGEMENT PAPER- III MATERIALS & INVENTORY MANAGEMENT (Shri.P.N.Ghatage)	ELECTIVE - V INTERNATIONAL BUSINESS PAPER-II EXPORT AND IMPORT POLICY (Smt. N.N. Mullani)	-	ELECTIVE-IV- PRODUCTION AND OPERATIONS MANAGEMENT PAPER- III MATERIALS & INVENTORY MANAGEMENT (Shri.P.N.Ghatage)

Distribution of Workload

Sr. No.	Name Of The Faculty	Workload
1.	Dr.Ketaki Powar	06
2.	Dr.Nagina Mali	07
3.	Smt.Priyanka Surve	07
4.	Smt. N.N. Mullani	07
5	Shr. P.N. Ghatage	07
6	Shri.S.S.Devekar	02
7	Smt.Supriya Mogale	02

-Sd

Programme Coordinator

-Sd

Deputy Registrar

-Sd

Director

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जा.क्र. शिवाजी वि/सीडीओई/ 504		दिनांक 09 JUL 2026	

प्रति,

- | | | |
|---|-----|---------|
| १. प्राचार्या. डॉ. व्ही. व्ही. मैदगी, | : — | अध्यक्ष |
| मा. प्र. अधिष्ठाता, वाणिज्य व व्यवस्थापन विद्याशाखा,
शिवाजी विद्यापीठ, कोल्हापूर | | |
| २. डॉ. श्रीमती. एस. एस. कुलकर्णी, | : — | सदस्य |
| अध्यक्षा, व्यवस्थापन अभ्यासमंडळ,
कन्या महाविद्यालय, मिरज. जि. सांगली | | |
| ३. डॉ. (श्रीमती) डी. आर. इंगवले, | : — | सदस्य |
| समन्वयक, ऑनलाईन एम.बी.ए.
एम.बी.ए. युनिट, शिवाजी विद्यापीठ, कोल्हापूर. | | |

विषय: दि.१०.०७.२०२६ रोजी होणा—या 'e-Content Review and Approval Committee (e-CRAC)' च्या बैठकीस उपस्थित राहणेबाबत.....

महोदया,

दूरशिक्षण व ऑनलाईन शिक्षण केंद्रांतर्गत ऑनलाईन एम.बी.ए. या अभ्यासक्रमाच्या e-Content ना मान्यता देणेकामी प्रा. डॉ. व्ही. व्ही. मैदगी, मा. प्र. अधिष्ठाता, वाणिज्य व व्यवस्थापन विद्याशाखा यांच्या अध्यक्षतेखाली गठीत करण्यात आलेल्या 'e-Content Review and Approval Committee (e-CRAC)' समितीची बैठक दि.१०/०७/२०२६ रोजी सकाळी ११.०० वा. ऑनलाईन पध्दतीने आयोजित करण्यात आली आहे. तरी सदर बैठकीस आपण उपस्थित रहावे ही विनंती.

कळावे,

आपला विश्वासू,

Bhinde

उपकुलसचिव



SHIVAJI UNIVERSITY, KOLHAPUR

Examination Section

Circular

Important Instructions for Online M.B.A.

1. Candidates should verify their seat number, exam schedule and subjects on the admit card (hall ticket) before the exam. Also, the instructions updated on the university website should be observed from time to time.
2. Candidates are compulsory required to keep with them any Id proof such as PAN Card, Adhar card, Driving licence etc.
3. It should be noted that the use of any kind of chits, book notes, notebooks, mobile phones, scientific calculators, digital diaries or similar devices while giving the online examination is prohibited.
4. Online examinees should ensure good quality internet connection for the examination and close all other portals except the online examination portal and close Instant Messaging Tools (Skype, AIM, MSN Messenger, Any desk, TeamViewer) and e-mail programs.
5. Online examinees should not minimize the exam portal webpage during the exam.
6. Ensure that the laptop/desktop is fully charged and continuous power supply is must.
7. The facility of shadow copy and revaluation shall not be available for Multiple Choice Question (MCQ) examinations, including those conducted in the form of case studies and caselets through the online mode.
8. No other person shall be present around the examinee during the examination.
9. There must be adequate lighting while giving the exam online.
10. After login by the examinee, the concerned students should verify the information therein.
11. Students appearing for the online examination shall make sure that their Desktop's or Laptop's Operating System is up-to-date, including the webcam.
12. Candidates should not accept any external phone calls on their mobiles while conducting the online examination.
13. If students have any queries regarding the login credentials they shall call to the teachers'/concern person before (For morning session 10.30 am and For afternoon session 2.30 pm) commencing the examination.

14. If you have any queries during the exam, the students are supposed to drop the message in the given chat box only.
15. Do not try to open/search other apps or browsers during the exam. A note of this movement will be recorded in the software.
16. Updates of antivirus windows, notifications, alerts should be enabled.
17. If you log out for any reason during the exam time, you can login again using your previous login and password credentials.
18. No break can be taken during the examination for any reason
19. Video guidance regarding examination is available on the university website and candidates should watch it.
20. In case of any query regarding Questions, the students should submit their complaint along with relevant proofs/appropriate documents to Asst. Registrar (Appointment Section), Shivaji University via email on appointment.a@unishivaji.ac.in within 3 Days from the date of examination held.
21. In case of Any attempt of malpractice/misconduct during the examination, the disciplinary action as per university rules, regulations will be initiated against the examinee.

Note: - Students are required to follow any updated rules as they are introduced time to time.



Director
Board of Examination and Evaluation
Shivaji university, Kolhapur.

Reference No: Shivaji university / On Exam / 171

Date: 04/02/2026

Copy To :-

1. Hon. Director Centre for Distance and Online Education.
2. Hon. Deputy Registrar/Asst. Registrar / Co-ordinator – All Concerned Departments.
3. Co-ordinator, Internet Room for Publicity on website.

प्रिय विद्यार्थ्यांनो,

ऑनलाइन MBA कार्यक्रमांमध्ये पारदर्शकता, निष्पक्षता आणि शैक्षणिक प्रामाणिकता सुनिश्चित करण्यासाठी पूर्णपणे ऑनलाइन व Proctored Examination प्रणालीचा अवलंब केला जातो. अंतिम परीक्षा दिनांक 10 ऑगस्ट 2026 पासून घेण्यात येणार आहे.

परीक्षेस उपस्थित राहण्यापूर्वी सर्व विद्यार्थ्यांनी खाली दिलेल्या 'करावयाच्या' (Do's) व 'करू नयेत' (Don'ts) या सर्व सूचनांचे काळजीपूर्वक वाचन करणे अनिवार्य आहे. तसेच, परीक्षेसंदर्भातील सर्व नियम व सूचनांचे विद्यार्थ्यांनी काटेकोरपणे पालन करणे आवश्यक आहे.

परीक्षेस उपस्थित राहण्यापूर्वी विद्यार्थ्यांनी खालील सर्व सूचनांचे काटेकोरपणे पालन करणे अनिवार्य आहे.

Examination साठी करावयाच्या गोष्टी (DO's)

1. फक्त Laptop किंवा Desktop चा वापर करा

परीक्षेसाठी फक्त Laptop किंवा Desktop Computer चाच वापर करावा. Mobile Phone किंवा Tablet चा वापर करू नये. मोबाईल किंवा टॅबलेटवरून दिलेली परीक्षा अमान्य (Invalid) ठरविण्यात येईल.

2. इंटरनेट कनेक्टिव्हिटी तपासा

परीक्षेदरम्यान इंटरनेट कनेक्शन खंडित होऊ नये यासाठी स्थिर आणि उच्च गतीचे इंटरनेट कनेक्शन वापरा.

3. Camera आणि Microphone कार्यरत असल्याची खात्री करा

तुमचा Webcam आणि Microphone योग्य प्रकारे कार्यरत व सुरू (Enabled) असणे आवश्यक आहे. परीक्षेदरम्यान तुमचे सतत Proctoring द्वारे निरीक्षण केले जाईल.

4. शांत आणि पुरेसा प्रकाश असलेली खोली निवडा

परीक्षा देताना शांत व गोंगाटमुक्त खोलीत बसा. खोलीमध्ये पुरेसा प्रकाश असावा आणि परीक्षेदरम्यान तुमचा चेहरा Camera मध्ये स्पष्टपणे दिसणे आवश्यक आहे.

5. ओळखपत्र (ID Proof) जवळ ठेवा

पडताळणीसाठी आवश्यक असल्यास, वैध फोटो ओळखपत्र जवळ ठेवा. उदा. **आधार कार्ड, PAN Card, College ID किंवा कोणतेही वैध सरकारी ओळखपत्र.**

6. वेळेपूर्वी Login करा

परीक्षेच्या निर्धारित वेळेच्या किमान **20-30 मिनिटे आधी Login** करा, जेणेकरून System Check आणि इतर आवश्यक प्रक्रिया सुरळीतपणे पूर्ण करता येतील.

7. सूचना काळजीपूर्वक वाचा

परीक्षा सुरू करण्यापूर्वी स्क्रीनवर दिलेल्या सर्व सूचनांचे काळजीपूर्वक वाचन करा.

8. स्क्रीनकडे लक्ष ठेवा

परीक्षेदरम्यान तुमचे लक्ष स्क्रीनवर ठेवा. Proctoring System कडून अनावश्यक Flags निर्माण होऊ नयेत यासाठी वारंवार स्क्रीनपासून दूर पाहणे टाळा.

9. परीक्षा गांभीर्याने द्या

Proctor Examination दरम्यान करू नयेत अशा गोष्टी (DON'Ts)

1. Mobile Phone चा वापर करू नका

परीक्षेदरम्यान Mobile Phone टेबलवर, स्वतःजवळ किंवा सहज पोहोचेल अशा ठिकाणी ठेवू नये. परीक्षेच्या संपूर्ण कालावधीत Mobile Phone चा वापर करू नये.

2. Browser किंवा Tab बदलू नका

परीक्षेदरम्यान दुसऱ्या Tab वर जाऊ नका, नवीन Window उघडू नका किंवा Exam Screen Minimize करू नका.

3. समूहामध्ये किंवा सार्वजनिक ठिकाणी परीक्षा देऊ नका

परीक्षा प्रत्येक विद्यार्थ्याने स्वतंत्रपणे द्यावी. समूहामध्ये किंवा सार्वजनिक ठिकाणी बसून परीक्षा देण्यास सक्त मनाई आहे.

4. इतर कोणत्याही व्यक्तीला खोलीत प्रवेश करू देऊ नका

परीक्षेदरम्यान खोलीमध्ये इतर कोणतीही व्यक्ती उपस्थित नसावी किंवा खोलीमध्ये प्रवेश करू नये.

5. चेहरा किंवा Camera झाकू नका

Cap, Mask किंवा चेहरा झाकला जाईल अशा कोणत्याही वस्तूचा वापर करू नका. तुमचा चेहरा Camera मध्ये स्पष्टपणे दिसणे आवश्यक आहे.

6. परीक्षेदरम्यान खाऊ नका

परीक्षेदरम्यान खाणे किंवा Chewing Gum चघळणे परवानगीचे नाही. मात्र, आवश्यक असल्यास विद्यार्थी आपल्या जागेवरून न उठता आणि Camera च्या दृश्यामध्ये अडथळा न आणता **साधे पाणी पिऊ शकतात.**

7. अनावश्यक बोलू नका

परीक्षेदरम्यान बोलणे, प्रश्न मोठ्याने वाचणे किंवा इतर व्यक्तींना प्रतिसाद देणे हे संशयास्पद वर्तन (Suspicious Behaviour) मानले जाऊ शकते.

8. System Warnings कडे दुर्लक्ष करू नका

System कडून Warning किंवा Alert मिळाल्यास, स्क्रीनवर दिलेल्या सूचनांचे त्वरित पालन करा.

9. परीक्षा अचानक बंद करू नका

Proctor कडून सूचना मिळाल्याशिवाय Browser बंद करू नका किंवा Computer/Laptop बंद करू नका. अत्यावश्यक परिस्थितीत (उदा. तातडीने स्वच्छतागृहात जाण्याची गरज) विद्यार्थ्यांनी स्क्रीनवर दिलेल्या सूचनांचे पालन करावे किंवा जागा सोडण्यापूर्वी Proctor ला माहिती द्यावी.

10. Calculator बाबत

Business Statistics विषयाच्या परीक्षेसाठी Basic Calculator स्क्रीनवरच उपलब्ध करून देण्यात येईल. **बाह्य (External) Calculator वापरण्यास परवानगी नाही.**

11. Messaging बाबत

परीक्षेदरम्यान कोणतीही अडचण असल्यास विद्यार्थ्यांनी WhatsApp Group वर संदेश पाठवू नये. त्याऐवजी Exam Screen वर उपलब्ध असलेल्या Chat Box द्वारे त्वरित संदेश पाठवावा.

महत्वाच्या सूचना (Important Note)

- सर्व विद्यार्थ्यांनी परीक्षेच्या प्रत्यक्ष सुरू होण्याच्या वेळेच्या किमान 30 मिनिटे आधी Proctor Window मध्ये उपस्थित राहणे अनिवार्य आहे.
- परीक्षा सुरू झाल्यानंतर 30 मिनिटांनंतर कोणत्याही विद्यार्थ्याला Authentication (प्रमाणीकरण) करण्याची परवानगी दिली जाणार नाही.
- परीक्षेदरम्यान विद्यार्थ्यांनी त्यांच्या Computer/Laptop ची संपूर्ण Screen Share करणे अनिवार्य आहे.
- परीक्षेपूर्वी Google Chrome मधील Site Settings मध्ये Camera, Microphone, Sound, Virtual Reality, Automatic Picture-in-Picture इत्यादी आवश्यक सुविधांना "Allow" केलेले आहे, याची विद्यार्थ्यांनी खात्री करावी.
- परीक्षेदरम्यान कोणत्याही विद्यार्थ्याला तांत्रिक अडचण निर्माण झाल्यास, ती अडचण Exam Window मध्ये उपलब्ध असलेल्या Chat Box द्वारे त्वरित कळवावी.
- निर्धारित वेळेत परीक्षा प्रक्रियेत सहभागी न झाल्यास विद्यार्थ्याला Final Examination साठी उपस्थित राहण्याची परवानगी दिली जाणार नाही.

★ ★ ★ सर्व विद्यार्थ्यांना परीक्षेसाठी हार्दिक शुभेच्छा! ★ ★ ★

Team Online MBA

शिवाजी विद्यापीठ, कोल्हापूर
दूरशिक्षण व ऑनलाईन शिक्षण केंद्र
दि. १८/१२/२०२५ रोजीच्या बैठकीच्या कार्यवृत्तांत

दूरशिक्षण व ऑनलाईन शिक्षण केंद्रांतर्गत एम.बी.ए., एम.कॉम. व एम.एस्सी.(गणित) हे ऑनलाईन अभ्यासक्रम सुरू आहेत. सदर अभ्यासक्रमाच्या ऑनलाईन प्रॉक्टरींग परीक्षा सुविधा (OPES) कामकाजासंदर्भात संबंधित फर्म सोबत चर्चा विनिमय करून पुढील अनुषंगिक कार्यवाही करणेसाठी दि.१८/१२/२०२५ रोजी दुपारी १२.३० वाजता दूरशिक्षण व ऑनलाईन शिक्षण केंद्र, शिवाजी विद्यापीठ, कोल्हापूर येथे बैठक आयोजित करण्यात आली होती. सदर बैठकीस खालीलप्रमाणे उपस्थिती होती.

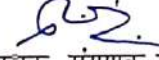
१. डॉ. व्ही. एन. शिंदे, मा.कुलसचिव, शिवाजी विद्यापीठ, कोल्हापूर
२. डॉ. ए. एन. जाधव, मा.संचालक, परीक्षा व मुल्यमापन मंडळ
३. श्री. ए. ए. रेडेकर, मा.प्र.संचालक, संगणक केंद्र
४. डॉ. के. बी. पाटील, मा. प्र.संचालक, दूरशिक्षण व ऑनलाईन शिक्षण केंद्र
५. श्री. एन. एस. माने उपकुलसचिव, प्री-एक्झाम, परीक्षा विभाग
६. श्री. व्ही. बी. शिंदे, उपकुलसचिव, दूरशिक्षण व ऑनलाईन शिक्षण केंद्र
७. श्री. डी. डी. अडगळे, उपकुलसचिव, पोस्ट-एक्झाम, परीक्षा विभाग
८. श्री. ए.ए. भेंडेकर, सहा. कुलसचिव, परीक्षा विभाग

तसेच या बैठकीस या केंद्रातील अधिकारी, ऑनलाईन अभ्यासक्रमाचे संबंधित शिक्षक संवर्ग इ. उपस्थित होते. सदर बैठकीस डॉ. पी. बी. जाखले, प्रभारी उपकुलसचिव, ऑन-एक्झाम, परीक्षा विभाग हे इतर कार्यालयीन बैठकीमुळे उपस्थित राहू शकले नाहीत.. तसेच सदर बैठकीस INFINITY फर्मचे प्रतिनिधी श्री. पंकजभाई पोंड व श्री. चिंतन भंडेरी हे ऑनलाईन उपस्थित होते.

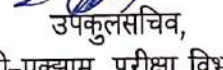
सर्वप्रथम दूरशिक्षण व ऑनलाईन शिक्षण केंद्राचे प्र. संचालक डॉ. के. बी. पाटील यांनी सर्व उपस्थितांचे स्वागत प्रास्ताविक केले. त्यानंतर दि. १९.११.२०२५ रोजीचा बैठकीच्या कार्यवृत्तांत कायम करणेत आला. त्यानंतर ऑनलाईन प्रॉक्टरींग परीक्षा सुविधा (OPES) कामकाजासंदर्भात तद्नंतर खालील विषयावर चर्चा होवून कार्यवाही करणेचे ठरले.

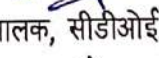
- १ ऑनलाईन प्रॉक्टरींग परीक्षा सुविधा (OPES) संदर्भात मान्य झालेल्या फर्मसकडून प्रत्यक्ष डेमोसाठी बोलावून डेमाचे आयोजन करावे.
२. संबंधित फर्मच्या प्रणालीत ज्या सुविधा उपलब्ध नाहीत याबाबत त्यांना ई-मेलद्वारे अवगत करावे.
- ३ ऑनलाईन एम.बी.ए., एम.कॉम. व एम.एस्सी.(गणित) या तीनही ऑनलाईन अभ्यासक्रमांचे प्रश्नपत्रिका व उत्तरपत्रिकेचा नमुने संबंधित फर्मना पाठवावेत तसेच SRPD साठी लॉगीन उपलब्ध करून द्यावे व त्यानंतर त्यानुसार त्याचा डेमो घेण्यात यावा.
- ४ विषयतज्ञांना अभ्यासक्रमाच्या तरतुदीनुसार प्रश्नपत्रिकेचे स्वरूप Caselet, Case Studies ऑनलाईन माहिती पाठवावी.
- ५ सदर परीक्षेवेली संबंधित फर्मकडून एक प्रतिनिधी पूर्णवेळ विद्यापीठात उपस्थित राहणेबाबत सूचित करावे.
- ६ ऑनलाईन एम.बी.ए., एम.कॉम. व एम.एस्सी.(गणित) या तीनही ऑनलाईन अभ्यासक्रमांचे ऑनलाईन अभ्यासक्रमांच्या प्रत्यक्ष प्रॉक्टरद्वारे परीक्षा घेतानाची तांत्रिक बाबी (तदपद्धत, ज्युअर व इतर बाबी इत्यादी) संदर्भात ऑनलाईन परीक्षेची नियमावली निश्चित करून संबंधित फर्मना कळविणेत यावे. उपरोक्तबाबत चर्चा होवून मा. अध्यक्ष यांच्या परवानगीने बैठक समाप्त झालेचे जाहीर केले.


उपकुलसचिव,
दूरशिक्षण व ऑनलाईन शिक्षण केंद्र


प्र.संचालक, संगणक केंद्र


मा.संचालक,
परीक्षा व मुल्यमापन मंडळ


उपकुलसचिव,
प्री-एक्झाम, परीक्षा विभाग


प्र.संचालक, सीडीओई.


मा.कुलसचिव

Centre for Distance and Online Education (CDOE)
Shivaji University, Kolhapur



Minutes of the Meeting

A meeting regarding the **Online Proctored Examination System (OPES)** has conducted as per the details given below:

Date: 19th November 2025

Time: 3:00 PM onwards

Venue: Conference Hall No. 312, Centre for Distance and Online Education (CDOE), Kolhapur

Present Members:

1. Dr. V. N. Shinde, Hon. The Registrar, Shivaji University, Kolhapur
2. Dr. A. N. Jadhav, Hon. Director, Board of Examinations and Evaluation, Shivaji University, Kolhapur
3. Shri. A. A. Redekar, Hon. I/C Director, Computer centre
4. Dr. K. B. Patil, Hon. I/C Director, CDOE
5. Shri. N. S. Mane, Deputy Registrar, Pre-exam
6. Shri. P. B. Jakhale, I/C Deputy Registrar, On-exam
7. Shri. V. B. Shinde, Deputy Registrar, CDOE
8. Shri. S. D. Hukkeri, IT Cell

Agenda-wise Discussions and Resolutions:

1. Finalization of Tender and Decision on Work Format/Process for OPES

Resolution:

- A full end-to-end demo of the OPES system should be arranged by the vendor.
- The demo should consist of the complete workflow using the login credentials provided by the Examination Section for question paper entry along with the vendor login.
- The vendor's system should be included with a calculator facility. For the subject of mathematics- Scientific Calculator.
- Compatibility of case study/caselet pattern for all online programmes should be verified first.
- Vendor demo to be conducted by **1st December 2025**.

2. Finalization of Responsibilities of CDOE, Examination Section, and Computer Centre with respect to OPES

a. Process for Question Paper Typing in the Vendor's Application

Resolution:

1. As system integration may take time, the process will continue as followed previously.
2. Question papers will be typed by the Press Department/agency designated by the Examination Department.
3. Examination Department will enable online entry access for paper setters
4. Question paper shall be made available in SUK SRPD system and selection of question paper shall be done by PRE- exam section.
5. Encrypted data of question paper shall be made available to Online Proctoring Exam vendor for online examination in the required format.
6. The appropriate facility should be made available in SUK SRPD system by computer section.
7. The appointment orders for the paper setter/ chairman shall be send by appointment section.
8. The demo paper for demo examination shall be made available by PRE-exam section.
9. The demo, trail exam shall be conducted by CDOE.
10. Supervisor, monitors for proctoring process shall be allotted by CAP section.
11. The cases of unfair means shall be reported to lapses section.
12. The final data of evaluation shall be forwarded through CAP section.
13. Answer key/ Synoptic answer shall be made available to CAP section through SUK SRPD section.

b. Determination of Number of Logins Required for Computer Centre, Exam Section, and CDOE for the Three Online Programmes

Resolution:

1. No logins are required for the Computer Centre.
2. Examination Department will verify their login requirements.
3. For the three online programmes, **three logins** will be provided for Programme Coordinators to download necessary reports.



c. Finalization of Format for Receiving Term Work Marks and Theory Marks

Resolution :

1. Theory marks will be collected by the vendor in the format required by the Examination Department for result processing.
2. For term work marks, the Computer Centre should provide the required facility.

d. Process for Seat Number Allotment, Hall Ticket Generation, Timetable Preparation, and Result Declaration

Resolution:

1. The Computer Centre will enable the facility for students to access hall tickets, results, and timetables through their existing login.
2. As system integration between the vendor and University LMS will take time, separate exam logins should be provided to students temporarily.
3. Due to dual login systems, the timetable will need to be entered twice by the Examination Department.

e. Constitution of Viva Panel for 3rd Semester and Decision on Marks Entry

Resolution:

1. Programme Coordinators should inform the Examination Department in writing well in advance.
2. The Examination Department should be provide the viva panel list to the respective online programmes.

3. Discussion on any additional matters raised by the Chair during the meeting.

- i) Programme Coordinators should coordinate with the IT Cell to finalize the number of exam days and ensure timely timetable entry.
- ii) Exam dates, once finalized by the Examination Department, **should not be changed.**
- iii) Online programmes may schedule exams in morning or evening sessions as per student requirements; however, only **one slot per paper** will be permitted. Exam Department will not intervene in scheduling.
Internet Section and CDOE faculty concerned should remain available during exam timings.
- iv) CDOE will provide laptops/computers with internet connectivity for external Senior Supervisor (Proctor) and junior supervisors (proctors) for proctoring duties.





All External Senior Supervisor (Proctor) and Junior Supervisors (Proctors) for online programmes should receive remuneration as applicable to Distance Mode junior supervisors.

Meeting Concluded with Thanks to the Chair by Dr. K. B. Patil, Director of CDOE.

I/C Director

Centre for Distance & Online Education

I/C Director

Computer Centre

Director

Board of Examinations & Evaluation

Registrar
Shivaji University, Kolhapur

Shivaji University, Kolhapur
Centre For Distance and Online Education

Passing Analysis Report

Of

Online MBA Semester I, II and III

Examination Date: 09/02/2026 to 27/02/2026

The Online MBA Examination for Semester I, II, and III was conducted by Shivaji University from 09/02/2026 to 27/02/2026 for the October 2025 session. This Passing Analysis Report presents a comprehensive overview of student performance, highlighting pass percentages, subject-wise outcomes, and overall academic trends. The report aims to evaluate the effectiveness of teaching-learning processes and student engagement in the online mode. It also identifies key strengths and areas requiring academic improvement. The insights derived from this analysis will support informed decision-making for enhancing future academic planning and student success.

1. Semester I Analysis

For Semester I, a total of 190 (with backlogs) students registered, with 144 appearing for the examination. The absentee rate was approximately 25.18%. Among the appeared candidates, 130 students passed, resulting in the highest pass percentage of approximately 83.05%, while 25 students failed. This reflects strong academic performance among first-semester students.

1.1 Overall Performance

- Total students appeared: **122** (Considering fresh student)
- Performance across subjects is **consistently strong**, with most subjects showing high pass rates above 80%.
- The results indicate **good academic preparedness and effective teaching-learning processes**.

1.2 Subject-wise Performance Insight

Sr. No	Subject Name	Appeared students	Pass student count	Pass%	Fail Student count	Fail%
1	Management Philosophy	122	103	84.4%	19	15
2	Management Accounting	122	98	80.3%	24	19.6
3	Business Statistics and Analysis for Decision Making	122	95	77.9%	27	22.13
4	Managerial Economics	122	101	82.8%	21	17.21
5	Computer Application for Businesses	122	105	86.1%	17	13.93
6	Managerial Skills for Effectiveness	122	107	87.7%	15	12.29
7	Organization Behavior	122	104	85.2%	18	14.75

Subject	Pass %	Remarks
Management Philosophy	84.40%	Strong conceptual clarity
Management Accounting	80.30%	Slightly lower performance
Business Statistics	77.90%	Most challenging subject
Managerial Economics	82.80%	Good performance
Computer Applications	86.10%	Best performing subject
Managerial Skills	87.70%	Highest success rate
Organization Behavior	85.20%	Consistent performance

Overall pass percentage of all students

- Total students appeared across all subjects = $122 \times 7 = 854$
- Total students passed = $103 + 98 + 95 + 101 + 105 + 107 + 104 = 713$

Now,

$$\text{Overall Pass Percentage} = \left(\frac{713}{854} \right) \times 100 \approx 83.48\%$$

So, the overall passing percentage is **approximately 83 out of 100**.

1.3 Key Observations

- **Business Statistics** has the highest failure rate → needs academic support.
- **Managerial Skills & Computer Applications** show excellent outcomes → effective delivery methods.
- Overall pass percentage is **above 80%**, indicating strong academic effectiveness.

Semester I:

- **Pass: ~83–88%**
- **Fail: ~12–17%**

Semester I Top Performers

- Highest Percentage: **95.95%**
- Multiple rank ties indicate **healthy competition**

2.Semester II Analysis

In Semester II, 123 (Fresh batch 118) students registered, of which 98 appeared for the examination. The absentee rate stood at 25.51%, which is comparatively higher. Out of the appeared students, 79 students passed, achieving a pass percentage of 80.61%. Additionally, 12 students were placed under ATKT, and 7 students failed. The results indicate a good pass performance, although absenteeism remains a concern.

2.1 Overall Performance

- Total students appeared: **118 (Considering fresh students)**
- Compared to Semester I, **performance shows a slight decline.**
- Some subjects show **higher failure rates**, indicating increased difficulty level.

2.2 Subject-wise Performance Insight

Sr. No	Subject Name	Appeared students	Pass student count	Pass %	Fail Student count	Fail %
1	Marketing Management	118	100	84.74	18	15
2	Financial Management	118	82	69.49	36	30
3	Human Resource Management	118	87	73.7%	31	26
4	Operations Management	118	87	73.7%	31	26
5	Legal and Business Environment	118	88	74.6%	30	25
6	Research Methodology	118	84	71.2%	34	28
7	Strategic Management	118	85	72.0%	33	27

Sr. No.	Subject	Pass %	Remarks
1	Marketing Management	84.70%	Strong performance
2	Financial Management	69.50%	Most difficult subject
3	Human Resource Management	73.70%	Moderate difficulty
4	Operations Management	73.70%	Needs improvement
5	Legal Environment	74.60%	Moderate
6	Research Methodology	71.20%	Conceptually challenging
7	Strategic Management	72.00%	Analytical difficulty

2.3 Key Observations

- **Financial Management** has the lowest pass rate → requires attention.
- Analytical subjects like **Research Methodology & Strategic Management** show moderate performance.
- Overall pass rates are **lower than Semester I**, suggesting increased academic rigor.

Overall pass percentage of all students

- Total students appeared across all subjects = $118 \times 7 = 826$
- Total students passed = $100 + 82 + 87 + 87 + 88 + 84 + 85 = 613$

Now,

$$\text{Overall Pass Percentage} = \left(\frac{613}{826} \right) \times 100 \approx 74.21\%$$

So, the overall passing percentage is **approximately 74 out of 100**.

Rankers Performance Analysis

2.4 Comparative Analysis (Sem I vs Sem II)

Criteria	Semester I	Semester II
Overall Performance	Higher	Slightly lower
Difficulty Level	Moderate	Higher
Best Subject	Managerial Skills	Marketing Management
Hard Subject	Business Statistics	Financial Management

Inference

- Semester II subjects are **more analytical and application-based**
- Students face difficulty in **finance and research-oriented subjects**
- Teaching strategies may need adaptation for advanced subjects

Semester II:

- **Pass: 74%**
- **Fail: 26%**

2.5 Effectiveness Evaluation

Strengths

- Strong performance in conceptual and skill-based subjects
- High scoring top performers
- Consistent academic delivery in Semester I

Areas for Improvement

- Financial and analytical subjects need **additional support**
Introduce:
 - Remedial sessions
 - Case-based learning
 - Practical problem-solving sessions

2.6 Recommendations

1. Conduct **extra tutorials** for:
 - Financial Management
 - Business Statistics
2. Use:
 - Case studies
 - Real-life problem-solving approaches
3. Implement:
 - Continuous assessment (quizzes, assignments)
 - Student feedback mechanism
4. Provide **recorded lectures and revision sessions**

Conclusion

The overall performance of students in the Online MBA program is **satisfactory**, with Semester I showing strong results and Semester II reflecting **higher academic rigor**. With targeted interventions in difficult subjects, the program can further enhance its effectiveness and student success rates.

3. Semester 3 Result Analysis

A total of 30 students registered for the examination, out of which 29 students appeared, indicating a very low absenteeism rate of 3.45%. Among the students who appeared, 23 successfully passed, resulting in a pass percentage of 79.31%, while 6 students failed. The data reflects a high level of student participation and a satisfactory performance outcome.

3.1 Compulsory Papers

Sr. No	Subject Name	Appeared students	Pass student count	Pass %	Fail Student count	Fail %
1	Compulsory Paper I-Chh. Shivaji Maharaj	30	27	90%	3	10
2	Compulsory Paper II	30	24	80%	6	20
Elective 1	Marketing Management					
1	Sales and Distribution Management	10	10	100%	0	0
2	Integrated Marketing Communication	10	9	90%	1	10
3	Consumer Behaviour	10	9	90%	1	10
Elective 2	Financial Management					
1	Indian Financial System	13	12	90%	1	10
2	Financial Decision Analysis	13	12	90%	1	10
3	Project Appraisal and Finance	13	10	76.92%	3	30
Elective 3	Human Resource Management					
1	Human Resource Planning and Procurement	18	18	100%	0	0
2	Human Resource Development	18	18	100%	0	0
3	Compensation Management	18	18	100%	0	0
Elective 4	Operations Management					
1	Operations Management Strategies	10	10	100%	0	0
2	Production Planning and Control	10	9	90%	1	10
3	Material and Inventory Management	10	9	90%	1	10
Elective 5	International Business Management					
1	International Business Environment	9	9	100%	0	0
2	Export Import Policy	9	9	100%	0	0
3	Cross cultural management	9	9	100%	0	0

So, the overall passing percentage is **approximately 74 out of 100.**

Compulsory Paper I – Chh. Shivaji Maharaj

- Appeared: 30
- Passed: 27
- Failed: 3
- **Pass Percentage: 90%**

Analysis: The performance in this subject is **strong**, with a high pass rate. However, the presence of 3 failures indicates that a small group of students may be struggling with conceptual understanding or exam preparation.

Suggestion:

- Conduct **remedial sessions** for weak students
- Focus on **historical interpretation and answer framing skills**

Compulsory Paper II

- Appeared: 30
- Passed: 24
- Failed: 6
- **Pass Percentage: 80%**

Analysis: This subject shows a **comparatively lower performance** among compulsory papers. The failure rate (20%) is significant and needs attention.

Possible Reasons:

- Difficulty level of the paper
- Lack of conceptual clarity
- Poor time management during exams

Suggestion:

- Arrange **revision lectures and doubt-solving sessions**
- Provide **practice MCQs and case-based questions**

3.2 Elective 1 – Marketing Management

3.2.1 Sales and Distribution Management

- Appeared: 10
- Passed: 10
- **Pass Percentage: 100%**

Excellent performance with **no failures**, indicating strong student understanding.

3.2.2 Integrated Marketing Communication

- Appeared: 10
- Passed: 9
- Failed: 1
- **Pass Percentage: 90%**

Good performance overall, with minimal failure.

3.2.3 Consumer Behaviour

- Appeared: 10
- Passed: 9
- Failed: 1
- **Pass Percentage: 90%**

Similar trend as above, indicating consistent performance.

Overall Analysis (Elective 1):

Students show **strong conceptual clarity in marketing subjects**, especially in applied areas.

3.3. Elective 2 – Financial Management

3.3.1 Indian Financial System

- Appeared: 13
- Passed: 12
- Failed: 1
- **Pass Percentage: 92%**

3.3.2 Financial Decision Analysis

- Appeared: 13

- Passed: 12
- Failed: 1
- **Pass Percentage: 92%**

3.3.3 Project Appraisal and Finance

- Appeared: 13
- Passed: 10
- Failed: 3

Pass Percentage: 76.92

- Overall performance is **good**, but slightly lower compared to Marketing.
- Analytical subjects like **Project Appraisal** show relatively lower scores.

Suggestion:

- Strengthen **numerical and analytical problem-solving sessions**
- Provide **case-based financial decision exercises**

3. 4 Elective 3 – Human Resource Management

3.4.1 Human Resource Planning and Procurement

- Appeared: 18
- Passed: 18
- **Pass Percentage: 100%**

3.4.2 Human Resource Development

- Appeared: 18
- Passed: 18
- **Pass Percentage: 100%**

3.4.3 Compensation Management

Analysis:

Outstanding performance with **zero failures**. Students are highly comfortable with HR concepts.

Inference:

- Subjects are either **well-taught or conceptually easier**

- Students show strong interest in HR specialization

3. 5. Elective 4 – Operations Management

3.5.1 Operations Management Strategies

- Appeared: 10
- Passed: 10
- **Pass Percentage: 100%**

3.5.2 Production Planning and Control

- Appeared: 10
- Passed: 9
- Failed: 1
- **Pass Percentage: 90%**

3.5.3 Material and Inventory Management

- Appeared: 10
- Passed: 9
- Failed: 1
- **Pass Percentage: 90%**

Analysis:

- Overall performance is **good**
- Minor failures in technical subjects suggest difficulty in **quantitative topics**

Suggestion:

- Include **numerical practice sessions**
- Use **real-life case studies for clarity**

3.6 Elective 5 – International Business Management

3.6.1 International Business Environment

- Appeared: 9
- Passed: 9
- **Pass Percentage: 100%**

3.6.2 Export Import Policy

- Appeared: 9
- Passed: 9
- **Pass Percentage: 100%**

3.6.3 Cross Cultural Management

- Appeared: 9
- Passed: 9
- **Pass Percentage: 100%**

Analysis:

Excellent performance across all subjects with **no failures**.

Inference:

- Subjects are **conceptual and scoring**
- Students have good grasp of global business environment

Overall Insights

Strength Areas

- Human Resource Management (100% pass)
- International Business (100% pass)

Areas of Concern

- Compulsory Paper II (highest failure count)
- Some Financial and Operations subjects (minor failures)

Recommendations

1. Remedial Classes

- Focus on Compulsory Paper II and analytical subjects

2. Case-Based Learning

- Improve decision-making skills in Finance & Operations

3. Regular Assessments

- Weekly MCQs and mini-tests

4. Student Mentoring

- Identify weak students early and provide support

Conclusion

The overall Semester 3 result is **highly satisfactory**, with most subjects achieving **90–100% pass rates**. The performance indicates strong teaching effectiveness and student engagement, with only a few subjects requiring targeted academic intervention.

Sd/-

Course Coordinators

Sd/-

Programme Coordinator

SHIVAJI UNIVERSITY, KOLHAPUR



Sr. No.: 2024-25 / 5358032

Statement of Marks for MBA(CBCS-T.O.M) Part II - Sem 3 Examination: Oct-2025

Branch Name :

(EXM.GRP. : 03)

Name : Shri. CHAVAN ABHIJIT VITTHALRAO

College : (197) DISTANCE EDUCATION (DIST)

Study Centre : (197) DISTANCE EDUCATION Center for Distance Education Shivaji University

PRN : 2024069727

Mother Name : VRUSHALI

Seat Number : 2708



	AC	UA			AC	CA			Total			Grade		
		Max	Min	Obt		Max	Min	Obt	Max	Min	Obt	Grd Pt	Min Cr	Obt Cr
MBA(CBCS-T.O.M) Part II - Sem 3														
95169 - Chh. Shivaji Maharaj - The Management Guru	TH	80	40	77	TW	20	10	18	100	-	95	10	4	40
95170 - Project Report and Viva	PR	100	50	62	VIVA	100	50	68	200	-	130	8	8	64
95180 - Operations Management Strategy	TH	80	40	77	TW	20	10	16	100	-	93	10	4	40
95181 - Production Planning and Control	TH	80	40	72	TW	20	10	18	100	-	90	10	4	40
95182 - Materials and Inventory Management	TH	80	40	80	TW	20	10	17	100	-	97	10	4	40
95183 - International Business Environment	TH	80	40	75	TW	20	10	17	100	-	92	10	4	40
95184 - Export and Import Policy	TH	80	40	75	TW	20	10	17	100	-	92	10	4	40
95185 - Cross Cultural Management	TH	80	40	78	TW	20	10	17	100	-	95	10	4	40
MBA(CBCS-T.O.M) Part II - Sem 3						SGPA : 9.56			PASS 900 -			784 78.00 36 344		
Grand Total (Out Of 900) : 784						FGPA / CGPA : 9.26								
Seven Hundred and Eighty Four Out Of Nine Hundred														
Result : PASS														
Percentage : 87.11 %														
Abbreviations CA: College Assessment, UA: University Assessment, AC: Assessment Category, P: Previous Pass, *: Fail, ABS: Absent, EX: Exempted, S: Ordinance, CC: Copy Case, ATKT: Allowed To Keep Term, TH: Theory, TW: Term Work, EXT: External, PR: Practical/Oral, TNG:Term Not Grant, NA: Not Applied.														

Kolhapur Date : 27-Mar-26

(Signature)
Director

Board of Examinations and Evaluation



Estd. 1962
"A++" Accredited by NAAC(2021)
With CGPA 3.52

Shivaji University, Kolhapur

Centre for Distance and Online Education

Online MBA

Validation of the e-Content

In accordance with UGC guidelines (ODL Programmes and Online Programmes) Regulations, 2020, the developed e-content undergoes a structured process of assessment and review to ensure its overall quality, accuracy, and relevance to the prescribed course material. The evaluation also focuses on content structure and organization, language and tone, factual accuracy, contextual relevance, and the inclusion of engaging learning activities. Each e-content is carefully examined to confirm its correctness, consistency, and alignment with the intended course outcomes. Based on the feedback and recommendations provided by the e- Content Review and Approval Committee (e-CRAC), necessary revisions are incorporated before finalization. Once approved, the validated e-content is uploaded on the Learning Management System (LMS). To further support accessibility and smooth functioning, the University has appointed dedicated technical assistants for managing and facilitating the use of e-content.

Prof. (Dr.) V. V. Maindargi
I/C Dean

Faculty of Commerce and Management
Shivaji University, Kolhapur



Estd. 1962
"A++" Accredited by NAAC(2021)
With CGPA 3.52

Shivaji University, Kolhapur

Centre for Distance and Online Education

Online MBA

Mechanism to ensure the proper implementation of Programme Project Report (PPR)

In accordance with the UGC's regulations (ODL Programmes and Online Programmes) Regulations, 2020, the following Key mechanisms are used to ensure the proper implementation of Programme Project Report (PPR)-

1. Admission, tuition fee and concession to various groups are approved by university authority and implemented time to time.
2. The developed e-content undergoes a structured process of assessment and review to ensure its overall quality, accuracy, and relevance to the prescribed course material. Each e-content is carefully examined to confirm its correctness, consistency, and alignment with the intended course outcomes. Based on the feedback and recommendations provided by the e- Content Review and Approval Committee (e-CRAC), necessary revisions are incorporated before finalization. Once approved, the validated e-content is uploaded on the Learning Management System (LMS). To further support accessibility and smooth functioning, the University has appointed dedicated technical assistants for managing and facilitating the use of e-content.
3. e-SLM is developed by subject experts and its editing process is implemented successfully before uploading on LMS with printable form.
4. Question paper setting and assessment workshop is conducted for proper implementation of evaluation structure approved by University authority.
5. Conduct of exam and declaration of results are scheduled as per university norms.
6. University has industry-interaction cell which conducts programme to enhance the employment and earnability of learners.

Prof. (Dr.) V. V. Maindargi
I/C Dean

Faculty of Commerce and Management
Shivaji University, Kolhapur



Estd. 1962
"A++" Accredited by NAAC (2021)
With CGPA 3.52

Shivaji University, Kolhapur
Centre for Distance and Online Education
Online MBA

Validation of Open Educational Resources (OER)

In accordance with UGC guidelines (ODL Programmes and Online Programmes) Regulations, 2020, the Open Educational Resources (OER) undergoes a structured process of assessment and review to ensure its overall quality, accuracy, and relevance to the prescribed course material. The evaluation also focuses on content structure and organization, language and tone, factual accuracy, contextual relevance, and the inclusion of engaging learning activities. Each Open Educational Resources (OER) is carefully examined to confirm its correctness, consistency, and alignment with the intended course outcomes. Based on the feedback and recommendations provided by the e- Content Review and Approval Committee (e-CRAC), necessary revisions are incorporated before finalization. Once approved, the validated Open Educational Resources (OER) is uploaded on the Learning Management System (LMS). To further support accessibility and smooth functioning, the University has appointed dedicated technical assistants for managing and facilitating the use of Open Educational Resources (OER).

Prof. (Dr.) V. V. Maindargi
I/C Dean

Faculty of Commerce and Management
Shivaji University, Kolhapur

 शिवाजी विद्यापीठ कोल्हापूर ज्ञानमेवामृतम् Estd. 1962 NAAC 'A++' Grade with CGPA 3.52	शिवाजी विद्यापीठ, कोल्हापूर- ४१६००४ दूर शिक्षण व ऑनलाईन शिक्षण केंद्र SHIVAJI UNIVERSITY, KOLHAPUR- 416004 CENTRE FOR DISTANCE AND ONLINE EDUCATION (CDOE) Tel. (0231) 2609105, 2609451, 2609452 Website: www.unishivaji.ac.in Email ID - onlineemba@unishivaji.ac.in	 स्वातंत्र्याचा अमृत महोत्सव	
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Ref. No.: SUK / CDOE / 27

Date: 04/09/2024

To,

Dr. M. T. Gophane
Co-Ordinator of Online
M. Sc. (Mathematics),
Shivaji University, Kolhapur.

Sub.: e-Content Review and Approval Committee (e-CRAC) for Online M. Sc. (Mathematics).

Respected Sir,

Greetings from Centre for Distance and Online Education, Shivaji University, Kolhapur.

Through this letter, we are informing that you are a part of the following e-Content Review and Approval Committee (e-CRAC) as a Chairperson.

1.	Dr. S. H. Thakar	Dean, Faculty of Science and Technology, Shivaji University, Kolhapur.	Chairperson
2.	Dr. K. D. Kucche	Chairman, Board Of Studies in Mathematics, Shivaji University, Kolhapur.	Member
3.	Dr. M. T. Gophane	Co-Ordinator of Online M. Sc. (Mathematics), Shivaji University, Kolhapur.	Member

So please give us your valuable guidance as the same. You will be informed at the time of the meeting consulting with Hon'ble Chairperson.

In future also, we will receive outstanding contributions from you.

Thanking you,

Yours faithfully,

Bhinde
05/09/24
Shri. V. B. Shinde
(Dy. Registrar)

V. B. Shinde
04/09/24
24/09/24
Shinde
05/09/24

 शिवाजी विद्यापीठ कोल्हापूर ज्ञानमेवामृतम् Estd. 1962 NAAC 'A++' Grade with CGPA 3.52	शिवाजी विद्यापीठ, कोल्हापूर- ४१६००४ दूर शिक्षण व ऑनलाईन शिक्षण केंद्र SHIVAJI UNIVERSITY, KOLHAPUR- 416004 CENTRE FOR DISTANCE AND ONLINE EDUCATION (CDOE) Tel. (0231) 2609105, 2609451, 2609452 Website: www.unishivaji.ac.in Email ID - onlineemba@unishivaji.ac.in	 स्वातंत्र्याचा अमृत महोत्सव	
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Ref. No.: SUK / CDOE / 27

Date: 04/09/2024

To,

1.	Dr. S. H. Thakar	Dean, Faculty of Science and Technology Shivaji University, Kolhapur.	Chairperson
2.	Dr. K. D. Kucche	Chairman, Board Of Studies in Mathematics, Shivaji University, Kolhapur.	Member
3.	Dr. M. T. Gophane	Co-Ordinator of Online M. Sc. (Mathematics), Shivaji University, Kolhapur.	Member

Sub.: e-Content Review and Approval Committee (e-CRAC) for Online M. Sc.
(Mathematics).

Respected Sir/Madam,

Greetings from Centre for Distance and Online Education, Shivaji University,
Kolhapur.

Through this letter, we are to inform you that you are the part of the e-Content Review and Approval Committee (e-CRAC) as a Chairperson/Member. So please give us your valuable guidance as the same. You will be informed at the time of the meeting consulting with Hon'ble Chairperson.

In future also, we will receive outstanding contributions from you.

Thanking you,

Yours faithfully,

Bhinde
Shri. V.B. Shinde
(Dy. Registrar)

सादर
दि. 04/09/2024 रोजी मिळालेला शिवाजी विद्यापीठ कोल्हापूर या माहितीनुसार
माम. महसी (गणित) मंडळामुळे व कुमारी Review
समितीसाठी उपयुक्त प्रमाणे पत्राचा मंडळ व माहितीसाठी
सादर VW
समन्य
सल. कुमारी व
Bhinde
Shri. V.B. Shinde
उपकुलपति

दूरशिक्षण व ऑनलाईन शिक्षण केंद्र
(ऑनलाईन अभ्यासक्रम)
दि. ०५.०८.२०२४.

सादर,

दूरशिक्षण व ऑनलाईन शिक्षण केंद्रांतर्गत, ऑनलाईन एम.बी.ए. एम.एस्सी.(गणित), एम.एस्सी.(कॉम्प्युटर सायन्स), एम.कॉम. या चार अभ्यासक्रम सुरु करण्यास मान्यता मिळाली असून ई-कंटेंटच्या विकसनाच्या दृष्टीने उपरोक्त कोर्सचे यापूर्वीच्या मान्य अभ्यासक्रमानुसार ई-कंटेंट निर्मितीच्या अनुषंगाने घटक वाटप करणेत आले होते. तसेच सुधारित एन.ई.पी. अभ्यासक्रमानुसार ई-कंटेंट निर्मितीच्या अनुषंगाने सुधारित ई-कंटेंट निर्मितीसाठी पुर्नवाटप करणचे मा. अधिष्ठाता व अभ्यासक्रम समन्वयक यांच्या सूचनेनुसा कार्यवाही सुरू आहे.

याबाबत कार्यालयीन निवेदन असे की, आजतागायत विकसित झालेल्या सदर अभ्यासक्रमांचे सर्व ई-कंटेंट तज्ञांचे ई-कंटेंट देयकांबाबत समिती गठीत करून त्यांनी बनविलेल्या व्हिडीओची सत्यता तपासून त्यांची देयके अदा करावयाची आहे. याकरीता दि. ०५/०५/२०२४ रोजीच्या बैठकीच्या उपरोक्त अभ्यासक्रमाचे केलेले ई-कंटेंटचे तज्ञांकडून तपासणी करणेसाठी खालीलप्रमाणे मान्यता दिलेली आहे. त्याची प्रत सोबत जोडली आहे.

अ.क्र.	तपशील	पदनाम
१	मा. अधिष्ठाता	अध्यक्ष
२	अभ्यास मंडळे अध्यक्ष	सदस्य
३	अभ्यासक्रम समन्वयक	सदस्य

याकरीता खालीलप्रमाणे कार्यवाही करणेस मान्यता मिळाली.

- उपरोक्तप्रमाणे एम.एस्सी.(गणित), एम.एस्सी.(कॉम्प्युटर सायन्स), एम.कॉम. या अभ्यासक्रमनिहाय अधिष्ठाता, अभ्यासमंडळ अध्यक्ष व अभ्यासक्रम समन्वयक चे समितीचे गठन करून एकत्रित बैठक घेणेस मान्यता मिळाली.
 - मान्यतेनंतर याबाबत संबंधितांना उपरोक्त बैठकीबाबत कळविण्यात येईल.
 - यावर होणारा खर्च A.59.P.29/A.59.P.31 मधून करण्यात येईल.
- मान्यतेसाठी सादर.

संबंधित लिपिक

दि. ०५/०५/२०२४ रोजीच्या बैठकीची ठराव (५) समितीचे
गठन करणे बाबत मा. अधिष्ठाता, उपरोक्त अभ्यासक्रमांचे
ई-कंटेंटचे Review (e-ERC) साठी मा. अधिष्ठाता सादर
ऑफिस सुपरवायझर
समन्वयक

DISCUSS
21/8/24

सहाय्यक कुलसचिव
मा. अधिष्ठाता साठी सादर
Bhinde
08/08/2024
उपकुलसचिव

मा. संचालक



'A++' Reaccredited by NAAC (2021) with CGPA 3.52

SHIVAJI UNIVERSITY, KOLHAPUR
CENTRE FOR DISTANCE AND ONLINE EDUCATION

M.Sc. (Mathematics) Online Mode
Semester I and II

Details of experts of semester-I

Paper name- Real Analysis

Sr. No.	Expert name	Name of University/College	Name of expert for Review and Approve
1	Dr. B. Surendranath Reddy	S. R. T. M. University, Nanded.	J. P. Kharade

Paper name- Ordinary Differential Equations

Sr. No.	Expert name	Name of University/College	Name of expert for Review and Approve
1	Smt. Jyoti P. Kharade	Department of Mathematics, SUK.	S. H. Thakkar
2	Shri. Mahesh Jare	SGM College, Karad.	J. P. Kharade
3	Smt. Shital Shelake	YCIS, Satara.	J. P. Kharade
4	Smt. Leena Karkhanis (Reallot)	Ph.D. Student Contractual faculty	J. P. Kharade

Sandeep Thite

Paper name- Numerical Analysis-I

Sr. No.	Expert name	Name of University/College	Name of expert for Review and Approve
1	Dr. S. S. Kumbhar	Department of Mathematics, SUK.	
2	Dr. Ashok V. Bingi Reallotted to Dr. Usha Sangale (SRTMU, Nanded)	St. Xavier's College, Mumbai	M.T. Gophane M.T. Gophane

Paper name- Linear Algebra

Sr. No.	Expert name	Name of University/College	Name of expert for Review and Approve
1	Smt. Ganga Arun Bhosale	Online Programme Unit, CDOE, SUK	MT Gophane
2	Smt. Ganga Arun Bhosale	Online Programme Unit, CDOE, SUK	MT Gophane
3	Dr. B. Surendranath Reddy	S. R. T. M. University, Nanded.	MT Gophane
4	Dr. M. T. Gophane	Department of Mathematics, SUK.	S H Thakur

New added subjects as per NEP-2020

Sr. No.	Paper name	Expert name	Name of expert for Review and Approve
1.	Combinatorics	Dr. M. T. Gophane Dr. Anuradha Garge (Mumbai) Unit-4	J.P. Kharade
2.	Research Methodology	Dr. Rupali Jain (SRTMU, Nanded)	K.D. Kachhe
3.	Linear programming and its applications	Dr. Mandar Bhanushe (IDOL, Mumbai)	S.S. Kumbhar
4.	Quantitative techniques in operations Research	Dr. Mandar Bhanushe (IDOL, Mumbai)	S.S. Kumbhar S.H. Thakur

Details of experts of semester- II

Paper name- Algebra

Sr. No.	Expert name	Name of University/College	
1	Dr. Nitin Darkunde	S. R. T. M. University, Nanded.	M.T. Gophane
2	Dr. B. N. Waphare Reallotted to Shri. Mahesh Jare (SGM College, Karad)	Savitribai Phule Pune University, Pune.	
3	Dr. Anuradha Garge	Mumbai University	M.T. Gophane
4	Dr. M. T. Gophane	Department of Mathematics, SUK.	S.S. Kumbhar

Paper name- Topology

Sr. No.	Expert name	Name of University/College	
1	Dr. C. T. Aage	Kavayitri Bahinabai Chaudhari North Maharashtra University, Jalgaon.	K.D. Kucche
2	Dr. B. Surendranath Reddy	S. R. T. M. University, Nanded.	K.D. Kucche

Paper name- Advanced Calculus

Sr. No.	Expert name	Name of University/College	Name of expert for Review and Approve
1	Shri.Saurabh M. Swami	Shirala, Kolhapur.	S. H. Thakur
2	Smt. Chetana Magdum	KW College, Sangli	//
3	Shri.D. P. Gawade	CDOE, SUK	//
4	Smt. Chetana Magdum	KW College, Sangli	//

Paper name- Numerical Analysis-II

Sr. No.	Expert name	Name of University/College	
1	Dr. Ashok V. Bingi Reallotted to Dr. Usha Sangale (SRTMU, Nanded)	St. Xavier's College, Mumbai	S. H. Thakur M. T. Gophane
2	Dr. S. S. Kumbhar	Department of Mathematics, SUK.	M. T. Gophane

Paper name- Number Theory

Sr. No.	Expert name	Name of University/College	
1	Dr. Usha K. Sangale	S. R. T. M. University, Nanded.	M. T. Gophane
2	Dr. Sagar T. Sutar	Dattajirao Kadam Arts, Science and Commerce College, Ichalkaranji	M. T. Gophane

delivered
S. H. Thakur
Heal Dept. of Math
SUK

 शिवजी विद्यापीठ कोल्हापूर ज्ञानमेवामृतम् Estd. 1962 NAAC 'A++' Grade with CGPA 3.52	शिवजी विद्यापीठ, कोल्हापूर- ४१६००४ दूर शिक्षण व ऑनलाईन शिक्षण केंद्र SHIVAJI UNIVERSITY, KOLHAPUR- 416004 CENTRE FOR DISTANCE AND ONLINE EDUCATION (CDOE) Tel. (0231) 2609105, 2609451, 2609452 Website: www.unishivaji.ac.in Email ID - onlineemba@unishivaji.ac.in	 स्यातंत्र्याचा अमृत महोत्सव	
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Ref. No.: SUK / CDOE / 27

Date: 04/09/2024

To,

Dr. K. D. Kucche
Chairman, Board of Studies
in Mathematics,
Shivaji University, Kolhapur.

Sub.: e-Content Review and Approval Committee (e-CRAC) for Online M. Sc. (Mathematics).

Respected Sir,

Greetings from Centre for Distance and Online Education, Shivaji University, Kolhapur.

Through this letter, we are informing that you are a part of the following e-Content Review and Approval Committee (e-CRAC) as a Chairperson.

1.	Dr. S. H. Thakar	Dean, Faculty of Science and Technology, Shivaji University, Kolhapur.	Chairperson
2.	Dr. K. D. Kucche	Chairman, Board Of Studies in Mathematics, Shivaji University, Kolhapur.	Member
3.	Dr. M. T. Gophane	Co-Ordinator of Online M. Sc. (Mathematics), Shivaji University, Kolhapur.	Member

So please give us your valuable guidance as the same. You will be informed at the time of the meeting consulting with Hon'ble Chairperson.

In future also, we will receive outstanding contributions from you.

Thanking you,

Yours faithfully,

Bhinde
05/09/2024

Shri. V. B. Shinde

(Dy. Registrar)

V. K. Kulkarni
04/09/24
M. S. Joshi
04/09/24
Shivaji
05/09/24

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Ref. No.: SUK / CDOE / 27

Date: 04/09/2024

To,

Dr. S. H. Thakar
Dean, Faculty of Science and Technology,
Shivaji University, Kolhapur.

Sub.: e-Content Review and Approval Committee (e-CRAC) for Online M. Sc. (Mathematics).

Respected Madam,

Greetings from Centre for Distance and Online Education, Shivaji University, Kolhapur.

Through this letter, we are informing that you are a part of the following e-Content Review and Approval Committee (e-CRAC) as a Chairperson.

1.	Dr. S. H. Thakar	Dean, Faculty of Science and Technology, Shivaji University, Kolhapur.	Chairperson
2.	Dr. K. D. Kucche	Chairman, Board Of Studies in Mathematics, Shivaji University, Kolhapur.	Member
3.	Dr. M. T. Gophane	Co-Ordinator of Online M. Sc. (Mathematics), Shivaji University, Kolhapur.	Member

So please give us your valuable guidance as the same.

In future also, we will receive outstanding contributions from you.

Thanking you,

Yours faithfully,

B. Shinde
05/09/2024
Shri. V. B. Shinde
(Dy. Registrar)

V. K. Kulkarni
04/09/24
1/11/24
Shirish
05/09/24



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With CGPA 3.52

Shivaji University, Kolhapur
Centre for Distance and Online Education
Online M. Com.

**Mechanism to ensure the proper implementation of
Programme Project Report (PPR)**

In accordance with the UGC's regulations (ODL Programmes and Online Programmes) Regulations, 2020, the following Key mechanisms are used to ensure the proper implementation of Programme Project Report (PPR)-

1. Admission, tuition fee and concession to various groups are approved by university authority and implemented time to time.
2. The developed e-content undergoes a structured process of assessment and review to ensure its overall quality, accuracy, and relevance to the prescribed course material. Each e-content is carefully examined to confirm its correctness, consistency, and alignment with the intended course outcomes. Based on the feedback and recommendations provided by the e-Content Review and Approval Committee (e-CRAC), necessary revisions are incorporated before finalization. Once approved, the validated e-content is uploaded on the Learning Management System (LMS). To further support accessibility and smooth functioning, the University has appointed dedicated technical assistants for managing and facilitating the use of e-content.
3. e-SLM is developed by subject experts and its editing process is implemented successfully before uploading on LMS with printable form.
4. Question paper setting and assessment workshop is conducted for proper implementation of evaluation structure approved by University authority.
5. Conduct of examination and declaration of results are scheduled as per university norms.
6. University has industry-interaction cell which conducts programme to enhance the employment and earn ability of learners.

Prof. (Dr.) Shrikrishna Mahajan
Dean

Faculty of Commerce and Management
Shivaji University, Kolhapur

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जा.क्र. शिवाजी वि/सीडीओई/ ५६३	दिनांक : 20 NOV 2025		

प्रति,

- १ प्राचार्या. डॉ. व्ही. व्ही. मैदगी,
मा. प्र. अधिष्ठाता, वाणिज्य व व्यवस्थापन विद्याशाखा,
शिवाजी विद्यापीठ, कोल्हापूर : — अध्यक्ष
- २ डॉ. श्रीमती. एस. एस. कुलकर्णी,
अध्यक्षा, व्यवस्थापन अभ्यासमंडळ,
कन्या महाविद्यालय, मिरज. जि. सांगली : — सदस्य
- ३ डॉ. (श्रीमती) डी. आर. इंगवले,
समन्वयक, ऑनलाईन एम.बी.ए.
एम.बी.ए. युनिट, शिवाजी विद्यापीठ, कोल्हापूर. : — सदस्य

विषय: दि.२१.११.२०२५ रोजी होणा—या 'e-Content Review and Approval Committee (e-CRAC)' च्या बैठकीस उपस्थित राहणेबाबत.....

महोदया,

दूरशिक्षण व ऑनलाईन शिक्षण केंद्रांतर्गत ऑनलाईन एम.बी.ए. या अभ्यासक्रमाच्या e-Content ना मान्यता देणेकामी प्रा. डॉ. व्ही. व्ही. मैदगी, मा. प्र. अधिष्ठाता, वाणिज्य व व्यवस्थापन विद्याशाखा यांच्या अध्यक्षतेखाली गठीत करण्यात आलेल्या 'e-Content Review and Approval Committee (e-CRAC)' उपरोक्त समितीची बैठक दि.२१.११.२०२५ रोजी दु.०२.३० वा. दूरशिक्षण व ऑनलाईन शिक्षण केंद्र येथे केंद्रामध्ये आयोजित केली आहे. तरी सदर बैठकीस आपण उपस्थित रहावे ही विनंती.

कळावे,

आपला विश्वासू,

उपकुलसचिव

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Ref :SU/CDOE/ 4864

Date : 20 DEC 2025

To,

Dr. Raju Shrivasti

Sinhagad College of Commerce, Narhe
Pune.

Subject: Request to Edit Self Learning Material of Online M.B.A.Part-II, Sem-IV,
Course: Strategic HRM and International perspectives, Unit-1: Strategic
Human Resource Management

Respected Sir/Madam,

Greeting from Centre for Distance and Online Education (CDOE), Shivaji University,
Kolhapur.

Through this letter and above mentioned subject it is requesting you to Edit Self Learning
Material of Online M.B.A. Part-II, Sem-IV, Course: Strategic HRM and International perspectives,
Unit-1: Strategic Human Resource Management. We hope you will find some time from your busy
schedule and complete assigned work

Thanking You,

Yours Faithfully,

Bhinde

Dy. Registrar

SHIVAJI UNIVERSITY, KOLHAPUR
CENTRE FOR DISTANCE AND ONLINE EDUCATION
ONLINE MBA (July, 2025)
FEEDBACK REPORTS

REPORT 1 - ONLINE MBA ADMISSION FEEDBACK REPORT

Introduction

This report presents an analysis of the feedback received from students of the **Online MBA July 2025 Batch** regarding the **admission process**. The feedback was collected through a structured form and covered key aspects like information sources, ease of form filling, fee payment experience, satisfaction levels, and suggestions for improvement.

Category	Yes / Main Responses	No / Other Responses
Sources of Admission Info	Newspaper (10), Shivaji University, Kolhapur Website (52), WhatsApp (40), Other (10), Email (3), Radio (1)	
Satisfied with Admission Process	Yes (79)	No (2)
Difficulties in Admission Form	No (24)	Yes (2)
Difficulties in Fee Payment	No (22)	Yes (4)

1. Source of Admission Information

Students came to know about the Online MBA admission process through various sources:

- Newspaper (10), Shivaji University, Kolhapur Website (52), WhatsApp (40), Other (10), Email (3), Radio (1)
- Newspapers and the official university website were the most effective sources of information.

2. Satisfaction with Admission Process

- **Satisfied (Yes):** 79 students
 - **Not Satisfied (No):** 2 students
- Majority of students (91%) were satisfied with the admission process.

3. Difficulties in Filling the Admission Form

- **No Difficulties:** 24 students
 - **Faced Difficulties:** 2 students
- Most students found the admission form user-friendly.

4. Difficulties in Fee Payment

- **No Issues:** 22 students
 - **Faced Issues:** 4 students
- A few students encountered problems during fee payment. Improvements in payment systems may be beneficial.

5. Expectations/Suggestions from Students

- **No Expectations / Smooth Process:** 32 students
 - **Key Suggestions Noted:**
 - Delays in receiving study material and communication issues.
 - Poor functioning of the application/portal.
 - Need for clearer and faster payment confirmation.
 - Suggestion for EMI or flexible payment options.
 - Regular communication and follow-up from the university.
 - Better support for handling technical difficulties.
- While most were satisfied, some students requested better communication, improved technical support, and more transparent processes.

REPORT 2 - FEEDBACK REPORT ON LMS SOFTWARE

Introduction

This report presents a summary of student feedback on the Learning Management System (LMS) software provided by the University. A total of **126 students** participated in the survey, sharing their experience regarding overall satisfaction and technical issues faced in various components of the LMS, such as discussion forums, lectures, and e-tutorials.

Question	Yes	No	Issues Reported
Are you satisfied with LMS Software provided by the University?	79	5	N/A
Are there any technical problems in LMS Software?	5	24	Glitches in course completion progress bar; automatic logout after midnight; inaccessible early in the morning
Any technical problems in discussion forums?	2	27	No notifications for deadlines; lack of chat group feature
Any technical problems while attending lectures?	2	27	Network issues; unclear voice; lack of self-hearing when interacting with teacher
Any technical problems while attending E-Tutorials?	2	27	Confusing topic sequence; missing content list; some videos missing background PPTs; OER resources are not sequenced properly

1. Overall Satisfaction with LMS

Out of 126 students, **72 (83%)** expressed satisfaction with the LMS software. However, **5 students (17%)** reported dissatisfaction. Their concerns centered around system glitches and access limitations during late hours and early mornings.

2. Technical Problems in LMS Software

5 students reported experiencing technical difficulties. Specific issues include:

- The **course completion progress bar** displays incorrect progress.

3. Discussion Forums

Only **2 students** noted technical issues with discussion forums. Reported problems include:

- **Lack of notifications** for discussion deadlines.
- The need for a **chat group feature** to facilitate real-time peer interactions and communication.

4. Attending Lectures

Again, **2 students** mentioned technical difficulties:

- **Network instability** affects the quality of live sessions.
- **Voice clarity issues**, especially during student-teacher interactions, where students **can't hear themselves** during discussions.

5. E-Tutorials

2 students found issues with the e-tutorials section:

- The **sequence of topics** is unclear.
- Lack of a **content list** for videos and textual materials.
- Some **videos do not play** background PowerPoint presentations.
- **Open Educational Resources (OER)** are not organized in a clear, sequential manner.

Conclusion

The majority of students are satisfied with the LMS platform; however, several **critical technical issues** require attention. Key areas needing improvement include:

- Enhanced **system reliability** and **accessibility** outside regular hours.
- Better **user interface** for progress tracking and content organization.
- Functional enhancements in **discussion forums** and **e-tutorials**, such as notification alerts and structured content layout.

Addressing these concerns can significantly improve the student learning experience and the overall effectiveness of the LMS system.

REPORT 3 – FEEDBACK FORM REGARDING MBA ONLINE EXAMINATION

Introduction

This report summarizes the responses collected through a structured feedback form shared with students of the Online MBA programme (July 2025 batch). The objective was to evaluate the students' experience and satisfaction regarding the **Online Examination Process**, including platform usability, question paper design, support mechanisms, and overall examination conduct.

Sr. No.	Feedback Area	Excellent	Very Good	Good	Average	Poor
1	Ease of Access to Online Exam Portal	52	49	22	6	2
2	Clarity of Exam Instructions	48	51	18	6	2
3	Relevance of Questions to Study Material	35	48	24	7	3
4	Technical Support During Examination	36	46	23	8	4
5	Time Management During Online Exams	37	47	25	6	2
6	Fairness in Examination Process	40	44	26	6	2
7	Overall Satisfaction with Online Examination	78	45	20	7	3

Report Summary –

- i. Majority of students rated their experience as "**Very Good**" to "**Excellent**" across all aspects.
- ii. **Ease of portal access** and **clarity of instructions** received the highest positive responses.
- iii. A few students indicated areas of improvement in **technical support** and **relevance of questions**.
- iv. The overall sentiment reflects a **high level of satisfaction** with the conduct of online examinations.

REPORT 4 - FEEDBACK FORM REGARDING E-CONTENT AND E-MATERIAL

As part of our continuous efforts to improve the quality of digital learning in the **Online MBA Programme (July 2025 Batch)**, students were asked to provide feedback on the **E-content videos and study materials** made available through the LMS (Learning Management System).

This feedback exercise aimed to understand the learner experience in terms of:

- **Content quality**
- **Clarity and engagement of videos**
- **Relevance to the syllabus and examinations**
- **Ease of access and navigation**
- **Overall satisfaction with E-materials and video content**

The collected responses reflect both the strengths of the current system and areas where improvements can be made. Students also shared valuable suggestions to align the study resources more closely with academic and examination needs. This report presents a summary of individual feedback entries, highlighting specific concerns and improvement recommendations.

Criteria	Average Rating (Out of 5)
Quality of Videos	4.1
Engagement Level of Videos	Moderate (2x), Not Engaging (1x), Very Engaging (1x)
Satisfaction with Video Length	"Just right" (3), "Too short" (2)
Relevance of Videos to Course Content	Mostly "Agree" to "Strongly Agree", except 1 "Strongly Disagree"
Quality of E-Material	3.8
Ease of Navigation and Understanding of E-Material	"Yes" or "Somewhat"
Helpfulness in Achieving Learning Objectives	13 Yes, 2 Somewhat
Technical Issues Faced	2 students (40%)
Overall Satisfaction (Video + E-Material)	Average: 3.0

Student	Suggestions for E-Content Videos	Suggestions for E-Material
1.	–	–
2.	No suggestions	No suggestions
3.	–	"PDFs are good but contain typos and incorrect answers in Q&A."
4.	No suggestions	No suggestions
5.	"Material and exam paper are totally different."	"They have to provide quality material from MCQ perspective."

Observations

- **Video Quality:** Mixed views—2 high ratings (5), but one gave a score of 1 due to lack of engagement and relevance.
- **Content Relevance:** 3 out of 5 respondents agreed or strongly agreed that videos are relevant to the course.
- **E-Material Issues:**
 - Typos and factual errors in PDF Q&A
 - Misalignment between study material and exam pattern
- **Engagement & Delivery:** At least two students found the video content not engaging or too short.
- **Technical Access:** 2 out of 5 students faced difficulty accessing content.

REPORT 5 - FEEDBACK REPORT ON E-CONTENT AND E-MATERIAL

Introduction

To ensure academic quality and learner satisfaction, structured feedback was collected from students of the **Online MBA July 2025 Batch** regarding the **E-content videos and study materials** provided through the Learning Management System (LMS). The objective was to assess how effectively the content supports learning outcomes, its relevance, ease of use, and student engagement. The responses highlight overall satisfaction while identifying specific areas needing improvement.

Student Name	Suggestions for E-Content Videos	Suggestions for E-Material
1.	—	—
2.	NA	"Should be provided at the start of the semester."
3.	—	—
4.	"All good"	"Please give access to download it."
5.	—	"PDFs are good but have typos and incorrect Q&A answers."
6.	"No"	"No"
7.	"Use infographics, pop-ups, expandable sections for better focus."	"Include multimedia: audio, animations, and visuals for all styles."

Insights and Observations

1. **Overall Content Quality:** 60 out of 126 students found video quality satisfactory (rated 4 or 5).
2. **Engagement Gaps:** One student rated content as not engaging; another found the videos too long.
3. **Technical & Access Concerns:** 12 students reported technical difficulties; 06 asked for downloadable access.
4. **Improvement Suggestions:**
 - Add **interactive media** (infographics, pop-up definitions, animations).
 - Ensure **content is error-free**, especially in Q&A.
 - Provide **early access** to material and make content more exam-oriented

(especially MCQ-based).

- Support **multiple learning styles** by integrating audio, visuals, and text.

REPORT 6 - FEEDBACK REPORT ON SYNCHRONOUS (LIVE) SESSIONS

(SESSIONS CONDUCTED BY OUTSIDE EXPERT)

Programme: Online MBA

Batch: July 2025

Total Respondents: 92 Students

Feedback Type: Synchronous (Live) Sessions

Reporting Period: September 2025 – December 2025

Introduction

As part of the academic quality assurance process for the Online MBA (July 2025 batch), students were invited to provide structured feedback on the **Live (Synchronous) Sessions** conducted via the Learning Management System (LMS). The goal was to assess:

- Faculty expertise and delivery
- Student engagement and interaction
- Practical relevance and accessibility
- Session scheduling and technical experience
- Subject-wise satisfaction

This report presents a consolidated summary of student feedback to help enhance the planning and effectiveness of future live sessions.

S r.	Sessi on Qual ity	Expert Knowle dge	Engage ment Level	Faculty Approacha bility	Interact ion Satisfac tion	Techni cal Issues	Session Manage ment	Overall Satisfac tion
1	5	5	Very engaging	Very approachabl e	Very satisfied	No	Very well managed	5
2	4	5	Moderat ely engaging	Somewhat approachabl e	Neutral	No	Moderate ly managed	3
3	1	1	Not engaging	Not approachabl e	Very dissatisfi ed	Yes	Needs improve ment	1
4	5	5	Moderat ely engaging	Very approachabl e	Very satisfied	No	Moderate ly managed	4
5	3	3	Moderat ely engaging	Somewhat approachabl e	Satisfied	No	Moderate ly managed	3

6	5	5	Moderately engaging	Very approachable	Satisfied	No	Very well managed	5
7	4	3	Very engaging	Very approachable	Very satisfied	No	Very well managed	4
8	5	5	Very engaging	Very approachable	Very satisfied	No	Very well managed	5
9	3	3	Very engaging	Somewhat approachable	Satisfied	No	Very well managed	3
10	1	2	Not engaging	Not approachable	Neutral	No	Needs improvement	1

Key Insights

Faculty Knowledge & Clarity

- **92 out of 126 students** rated subject knowledge as **Excellent (5/5)**.
- Only 12 students reported **poor clarity and expertise**.

Practical Application

- Most students acknowledged **adequate to excellent** connection of theory to real-world examples.
- However, **16 students** felt practical relevance was lacking.

Interaction & Approachability

- **26 students** said faculty was **very approachable**.
- **12 students** marked faculty as **not approachable**.
- **80%** were **satisfied or very satisfied** with interaction opportunities.

Technical Experience

- Only **1 student** reported technical difficulties.
- Most sessions were described as **well or moderately managed**.

Subject-Wise Overall Satisfaction

- High Satisfaction (**Rating 4–5**): **6 students**
- Moderate (**3**): **2 students**
- Low (**1–2**): **2 students**

REPORT 7- FEEDBACK REPORT E-CONTENT VIDEOS AND E-MATERIAL **FEEDBACK**

Programme: Online MBA

Batch: July 2025

Feedback Collected Through: Google Form

Total Respondents: 92 Students

INTRODUCTION

As part of Shivaji University's quality assurance and continuous improvement initiative, structured feedback was collected from Online MBA students of the **July 2025 batch** to evaluate the effectiveness of **E-content videos** and **E-material** shared via the Learning Management System (LMS).

Criteria	Average Rating (Out of 5)	Key Insight
Quality of E-content Videos	4.3	Most students rated video quality as Good to Excellent
Ease of Understanding Content	4.5	Almost all students found the content easy to understand
Engagement Level of Videos	Moderate (3.8)	Engagement was mostly Moderate , with some "Very engaging"
Video Length Satisfaction	"Just Right" (12 out of 17)	Few students found videos Too Short or Too Long
Relevance to Course Material	4.4	Majority agreed videos were aligned with syllabus
Quality of E-material	4.2	Ratings ranged from Neutral to Strongly Agree
Navigation & Understanding of E-material	4.0	Some found material scattered , suggesting better structuring
Helpfulness in Achieving Learning Objectives	4.1	Most students agreed the material was helpful
Technical Issues Encountered	3 students reported issues	App compatibility and continuity issues noted
Overall Satisfaction with LMS Content	4.2	General satisfaction is positive

Key Observations

- Students are overall satisfied with video and e-material quality.
- Engagement levels can be improved using multimedia strategies.
- LMS features like playlist creation and material organization need attention.
- Students value practical aids like memory tools, examples, and exam-related content.
- A few students faced access issues on mobile apps (e.g., Digiversity compatibility).

Common Suggestions from Students

Suggestions for Improving E-content Videos:

- Use more **animations and memory tricks**
- Include **shorter videos with focused topics**
- Add **playlist options** for seamless viewing
- Provide “**next video**” **autoplay and full-screen features**

Suggestions for Improving E-material:

- Bundle e-material into **single folders**
- Avoid only **introductory content** – add in-depth material
- Ensure **accuracy** of content (some typo/MCQ issues reported)
- Support multiple **learning styles** – visual/audio elements
- Add material from **MCQ and exam perspective**

REPORT 8 - FEEDBACK REPORT ON SYNCHRONOUS (LIVE) SESSIONS

(SESSIONS CONDUCTED BY IN-HOUSE FACULTY)

Programme: Online MBA

Batch: July 2025 **Mode:**

Google Form Based Survey

Responses Recorded: 92 Students

Introduction

To ensure continuous improvement in academic delivery, students of the July 2025 batch were asked to provide structured feedback on the **live (synchronous) sessions** conducted as part of the Online MBA program. The feedback focused on the delivery, content understanding, engagement, and effectiveness of subject experts.

Parameter	Average Rating (Out of 5)	Key Insights
Quality of Synchronous Sessions	4.4	Students rated the quality as Good to Excellent overall
Subject Knowledge of Experts	4.6	Faculty were perceived as highly knowledgeable
Clarity of Concept Explanation	4.4	Most students agreed that concepts were clearly explained
Linking Theory with Practice	4.2	Students appreciated attempts to connect content to real-world applications
Approachability of Faculty	4.5	Experts were found to be very approachable
Convenience of Session Schedules	4.3	Timing was found mostly suitable , a few wanted flexibility
Engagement of Live Sessions	4.3	Majority found sessions moderately to very engaging
Opportunities to Interact with Experts	4.2	Interaction during sessions was satisfactory
Technical Challenges	Rarely Reported	A few students reported minor app/login issues
Moderation and Session Management	4.4	Overall sessions were well managed and professionally conducted
Overall Satisfaction	4.5	Feedback indicates high satisfaction across subject areas

Highlights from Specific Responses

Positive Observations:

- Experts demonstrated **excellent command** over subject matter.

- Sessions were **interactive and engaging**.
- Good **integration of theoretical knowledge with practical examples**.
- Students felt **heard and supported** during live sessions.

Challenges Reported:

- Minor **technical issues** (e.g., app login problems, video quality).
- A few students found sessions **too theoretical** or **less interactive**.
- Some requested **more consistent scheduling** and **advance notice**.

Subject Area	Expert Name	General Feedback
Marketing Management	Dr. Ketaki Powar	Satisfactory to Very Satisfactory
Strategic Management	Dr. Ketaki Powar	Highly appreciated
Research Methodology	Dr. Nagina Mali Smt. Ganga Kurade Smt. Priyanka Surve	Well explained; suggestions welcomed
Legal & Business Environment	Dr. Nagina Mali	Clear and engaging
Operations Management	Shri. Prutviraj Ghatge	Practically focused; well delivered
HR Management	Smt. Naziya Mullani	Highly interactive and insightful
Finance Management	Smt. Priyanka Surve	Good depth and clarity

